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Thunderbird School of Global Management • Arizona State University



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SPECIAL EDITION

Opinion

# The 2024 Election: A Case for Open Primaries

An in-depth look at how the primary system, or lack thereof, shaped one of the most controversial elections in U.S. history

#### By Andrew Domanskis

Like many Americans, I woke up on election day believing that Vice President Harris would likely be the next president of the United States. This sentiment would quickly change as the day progressed, with President-elect Donald Trump claiming victory by historic margins before midnight on the West Coast. He would carry all seven swing states and even secure the elusive popular vote, a feat Republicans had not achieved since George W. Bush was elected over John Kerry in 2004. Trump has spent the last shrouded decade controversy, culminating in his recent conviction by a New York jury on 34 felony counts of falsifying business records. With these seemingly favorable conditions for the Democratic Party to sweep the election, the disproportionate results have

left many pundits questioning whether certain decisions made by the Democrats, such as not hosting a proper primary, may have proved imprudent in hindsight. Similarly, despite emerging victorious in the general election, Trump's ascension to the Republican nomination was far from a model democratic process with him not participating in any primary debates. instead sticking to rally speeches and his typical combative press interviews. Thus, while both parties contend they held some form of an open primary, in practice, these so-called 'primaries' were far from competitive or transparent processes. Voters were offered limited choice, with little opportunity for thorough debate and proper evaluation of the candidates.

The Democratic primary officially kicked off or ended rather in April of 2023 when President Biden announced he would run for re-election to the presidency. With what appeared to be a strong State of the Union performance under his belt, he seemed poised to be a strong contender against Donald Trump. However, as the 2024 election neared closer, following a disastrous debate performance against Presidentelect Trump in June 2024, increasing concerns Biden's age began to plague the Democratic Party. Eventually, an intraparty campaign led by key figures like former House Speaker Nancy Pelosi would call for Biden to step down as the nominee. Then, during a historic 10-day period in July of 2024, a gunman nearly assassinated Trump just two-

Continued on Page Two





### **Letter From the Editors**

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Today, as we relaunch our newspaper for the first time in six years, we honor not just the legacy of those who came before us, but also their pioneering spirit. This publication represents more than just the revival of a dormant platform; it symbolizes our commitment to amplifying the diverse voices that make Thunderbird a melting pot of global leadership and exploring uncharted territory. In an era where the boundaries between nations blur and the challenges we face grow increasingly complex, need spaces for dialogue and discovery more than ever before. We hope you enjoy the student voices represented here and the determination, persistence, and creativity they poured into these pieces.

-Gwen Dalisay & Katherine Walsh, Co-Editors 2024

### **Socials**





### The 'Primary' Problem

Continued From Page One days before the Republican National Convention, where he would name former venture capitalist JD Vance as the vice presidential nominee. A few days later, Biden withdrew from the race and endorsed Vice President Harris. whose nomination was secured with the backing of key Democrats. This approach, while politically expedient, raises fundamental questions about the integrity of the nomination process in a party claiming to advance democratic values.

Unfortunately, Biden's unprecedented withdrawal just before the Democratic National Convention made hosting a proper primary nearly impossible. Former Speaker Nancy Pelosi acknowledged this point in a recent interview with the New York Times, stating, "Had the president [Biden] gotten out sooner, there may have been other candidates in

the race." Assuming Biden had withdrawn from the race sooner and a sort of rapid-fire primary was held, the Democratic Party could have conceivably chosen from a pool of qualified candidates. Voters may have chosen a nominee that was unburdened by a negative association with the incumbent administration, one troubled by issues economic largely stemming from the pandemic and the onset of the Russiaconflict. With Ukraine numerous strong candidates, such as Governor Josh Shapiro of Pennsylvania or Governor Gretchen Whitmer of Michigan, it seems odd no additional consideration was given to the party's choice of nominee. Take Dean Phillips, a congressman Minnesota whose independent presidential campaign against Biden went largely unnoticed. Or the case of Robert F. Kennedy Jr., who was ousted for seemingly untenable beliefs with the modern Democratic platform. He would eventually endorse Trump, highlighting a broader

strategy of Trump's campaignsecuring endorsements from key political figures, who have since been rewarded in the form of key cabinet positions post his election victory. These endorsements, combined with strong polling, effectively made Trump's nomination a foregone conclusion. This lack of a robust primary shielded him from criticism within his own party and limited voters' exposure to alternative Republican voices such as Nikki Haley, who seemed to be gathering support before eventually succumbing Trump's consuming hold on the Republican base.

representative Within a democracy such as the United States, the people vote on elected officials to make decisions on their behalf. In this system, the legitimacy of elected officials hinges on a transparent and participatory selection process. process When this circumvented through strategic withdrawals or unchallenged dominance, the voter's ability to make informed decisions is



mage Source: Sora Shimazaki, Pexels

undermined. By electing candidates through a proper primary, it can be ensured that the nominees truly reflect the will of the people rather than merely being the result of clever political maneuvering. Republicans Democrats alike insist that a fair process was held to choose their respective presidential candidates their as nominees. However, it is undoubtedly true that a primary in which voters could have evaluated a broader range of candidates through a series conventional debates would have been a definitionally more democratic process. As a country that outwardly champions democracy, one must imagine it difficult to find anyone who would disagree with strengthening of our delicate democratic process through the hosting of more encompassing presidential primaries.

# Fighting to Preserve Oak Flat

### By Cristina Alcazar- Kinney

from

powerful

Just east of Phoenix, Arizona, Protest to update supporters on lies Oak Flat, known to the their efforts to defend Oak Flat Apache as Chích'il Bil Dagoteel, the birthplace of their tribe and a sacred cultural site. Over the centuries, various indigenous tribes have regarded Oak Flat as a vital meeting ground where ceremonies were held, goods were traded, and healing was found in the hot springs and desert valley that sprawls across the land.

Since 2015, the Apache Stronghold has held its annual Protect Oak Flat Prayer Run &





Resolution

destructive mining practices.

Resolution Copper is backed by

companies, including Rio Tinto

and BHP, with the People's

significant influence. The largest

shareholder of Rio Tinto is the

Republic of China

Copper's

holding

international



of Historic Places as the Chí'chil Wendsler and his family shared Bildagoteel Historic District. Despite this designation, it faces the threat of block cave mining, a practice that following morning, we took part in weakens underground rock, causing the Prayer Run-a relay race across the ground to collapse into gaping the reservation symbolizing the sinkholes. This process redirects water tribe's struggle to break free from the from the Colorado River Basin toward restrictions imposed on them. waste rock, which contains heavy metals. When mixed with sulfide rock, acid drainage contaminates sacred rivers, threatening the environment and the ancestral lands that have sustained generations of Southwestern Indigenous peoples. The mining project will also deplete scarce water resources. Resolution Copper plans to pump at least 775,000 acre-feet of water (approximately 250 billion gallons) over the mine's 40-year lifespan—enough to supply 140,000 homes annually for four decades.

In February 2022, I participated in the annual Protect Oak Flat protest at the base of the mine, joining the Apache Stronghold and others in prayer for the well-being of their leaders. Together, we set up our tents beneath the artificial, neon fuchsia glow of the mine, a stark symbol of the colonizing force at work. Chief

stories of their generational connection to Oak Flat, and the

I strongly encourage supporters of this effort to protect natural resources and human rights to research the events leading up to the 2015 decision to transfer the sacred Oak Flat land to Resolution Copper. In our home state, the Sonoran Desert thrives with the flora and fauna that have long supported the people of Arizona, especially the indigenous tribes of the Superior Mountain Range, providing the resources necessary for survival in our communities. I encourage you all to remember Oak Flat when you encounter something in your own life that you deem as sacred to you.



# Securities and Exchange Commission v Jarksey

**By Aimee Hopkins** 

What began as ordinary charges filed by the Securities & Exchanges Commission (SEC) has culminated in a Supreme Court decision with broad implications for both federal agencies and billionaires alike. In 2013, the SEC charged Texas native George Jarksey with committing various security frauds. Jarksey was known by some as a conservative radio show host and a hedge fund manager. To a more dedicated crowd, he was known as the singer of "Bad Obama Blues." The SEC alleged



Image Source: Sergei Tokmakov, Pexels

that Jarksey and his selected investment advisor, Patriot28 LLC, had misled investors by "arbitrarily inflating the value of certain holdings from \$.30 per share to \$3.30 per share - so that they could charge higher management fees." The SEC claimed that Jarksey had manipulated stock prices by hiring stock promoters to create artificial and unsustainable spikes in the price of the stocks in which the bulk of the investor's funds were being invested. The charges against Jarksey were initially heard and decided by an SEC Administrative Law Judge (ALJ). ALJs serve independent adjudicators in agency proceedings, who determine whether allegations against respondents are founded.

judge, ALJs conduct hearings and rule on motions and on the

admissibility of evidence. In Jarksey's case, the ALJ found he had violated, aided, abetted, and caused violations of the anti-fraud provisions of the federal securities laws. He was slapped with \$300,000 in fines and various other penalties. Jarksey, however, appealed to the 5th Circuit Court of Appeals. Instead of arguing the merits of the charges against him, his trial team questioned the constitutional validity of his trial before the ALJ. They argued that under the Seventh Amendment, Jarksey had a right to have his charges heard by a jury of his peers. The 5th Circuit found in favor of Jarksev and vacated the decision of the SEC ALJ. The SEC then filed a petition for the matter to be heard by the Supreme Court. In June of 2024, more than a decade after the initial charges were brought, the US Supreme Court handed down a 6-3 decision in Jarksey's favor. The Court found that the types of charges brought by the SEC in the case against Jarksey - and the types of charges often utilized by federal agencies - replicate "common law". Under the Seventh Amendment, civil litigants in common law matters have the right to a trial by jury. Therefore, the findings against Jarksey were unconstitutional, as they were decided by an SEC Administrative Law Judge instead of by a jury of his peers. So, what does this mean? This ruling carries broad implications. Critics warn that federal agencies focused on promoting health and safety (Department of Labor, the National Labor



Much like a traditional Relations Board, Occupational Safety and Health Review Commission, etc.) rely on ALJs to expedite enforcement actions. With this ruling in place, these federal agencies may reassess their use of ALJs and may be hesitant to use them for any enforcement actions that resemble common law claims, allowing violators to slip through the cracks. Supporters of the ruling believe the decision will restore fairness. Many believe the SEC ALJs are biased towards the agency and defendants fare better with juries. This decision is viewed as a major victory for those who are often targeted by federal agencies, such as corporations, highprofile individuals, and industries subject to regulatory oversights. To demonstrate this more fully, Elon Musk and Mark Cuban paid a significant portion of Jarksey's legal fees. To Musk, this was personal. In 2018, Musk was in Jarksey's shoes - after a series of tweets went out by Musk broadcasting intentions to go private with Tesla (which never happened),



the SEC filed charges, claiming the tweets were misleading and were a violation of securities fraud. To settle the suit, Musk and Tesla both paid a hefty fine of \$20 million. As the dust settles around the decision in Jarksey v SEC, we are expecting a rebalance between individual constitutional rights and federal agency authority. In essence, any time a federal agency wants to impose civil penalties, it must consider the defendant's Seventh Amendment right to a jury trial. While critics warn this shift could slow regulatory actions, proponents believe it offers a pathway for those subject to federal charges.

### The Danger of Dismantling the communities, which could **Department of Education**

By Emily Allan

Guest Writer -

ASU Graduate Student

President-elect Donald Trump's pledge to abolish the U.S. Department of Education (DOE) is more than a symbolic victory for his broader "America First" agenda; it's a risky promise that could dismantle decades of progress toward educational equity. While Trump frames this as a victory for states' rights and a reduction of federal overreach, abolishing the DOE could very likely deepen existing disparities in education, vulnerable students leaving without crucial protections and

widening the gap between disadvantaged wealthy and Established in 1979, districts. DOE administers programs like Title I and Pell Grants, which help support lowincome students and make college more affordable while also safeguarding civil rights and While promoting equity. proponents of this view argue that local control could improve outcomes, it risks exacerbating disparities, with wealthier states thriving while poorer districts struggle to meet basic needs. Abolishing the DOE would remove crucial protections for students from marginalized

lead to uneven access to services and misallocated funds, thereby deepening educational inequalities. Yet, commitment to state's rights overlooks the reality that education in the U.S. is already fragmented, with significant variation in quality, access, and opportunity across states. Federal involvement, however imperfect, ensures that there are basic standards in place to prevent the most egregious disparities. The suggestion eliminating the DOE would somehow improve education by returning power to the states ignores a fundamental issue: the lack of consistency and equity across the nation. Abolishing the DOE could exacerbate these problems, leaving millions of students, especially those in underserved areas, at the mercy of local political forces.

Education is a fundamental right. and the federal government has a responsibility to step in when states or localities fail to meet the needs of their citizens. While Trump's vision may appeal to those who want less government interference, it risks abandoning the very students who need federal support the most. Instead of eliminating the DOE, the focus should be on reforming it, improving its efficiency, strengthening its role in safeguarding the rights and opportunities of all students.



# Why Trade Still Matters: Studying Globalization in a Changing World

By Jonas Gamso

Guest Writer- Thunderbird Associate Professor

In recent years, globalization – the very idea, central to Thunderbird's mission and identity, that countries, economies, and people around the world are more connected than ever - has faced a series of setbacks, including trade wars, pandemic disruptions, and rising nationalism. Here in the US, policymakers across the political spectrum have eschewed the open economic order in favor of tariffs and protectionism, and a similar trend has been underway in Europe. Against this backdrop, some analysts warn that globalization is fading, while others have declared it all but dead. While these assessments might be overstated, globalization does appear to have plateaued, at least for now.

Thunderbird students may wonder: why study international trade if the world seems to be moving away from it? The truth is that globalization may be transforming, but it isn't vanishing. In this emerging economic landscape, the sort of trade knowledge that Thunderbird specializes in is more critical than ever for understanding the world and navigating its opportunities and challenges.

### Trade is Adapting

Even as the patterns of globalization change, trade itself isn't going anywhere. Instead, it is adapting to a new reality where countries seek regional and local partnerships as much as global ones. The push for "near-shoring" and "friend-shoring" has made headlines, with countries increasingly sourcing goods closer to

or from political allies. This has accelerated a trend that was already underway due to gridlock at the World Trade Organization and the proliferation of regional trade agreements between governments. The shift towards regionalism means that understanding trade today requires an appreciation for alliance structures, supply chain adaptations, and the diverse motivations of different nations.

#### **Geopolitics and Trade are Intertwined**

It has always been the case that trade knowledge goes hand-in-hand with an understanding of geopolitics, but this is now truer than ever. Political tensions, from strategic competition between the US and China to sanctions against Russia and Iran, have serious implications for global businesses. By the same token, governments looking to curry favor with one another may do so by offering preferential trade access. Within this context, analysts must have expertise in the economics and politics of trade to successfully advise private or public sector organizations.

## Trade and Technology: Partners in Transformation

Just as trade is tied to geopolitics, it is closely connected to technology. Advances in digital trade, logistics, and financial technology are changing how we engage in commerce globally, often making trade more flexible and accessible. Indeed, e-commerce and digital trade clauses are increasingly common in trade agreements between nations. Yet the relationship between

trade and technology may not always be positive – one study found that 25% of global trade could be wiped out by 3D printing in the coming decades. For students, understanding trade now means engaging with the technological innovations that are reshaping it.

#### Addressing Global Challenges Requires Trade

From climate change to pandemic response, addressing global problems requires the movement of goods, services, and ideas across borders. Trade enables cooperation on these challenges, whether by allowing for the rapid distribution of medical supplies or by facilitating the diffusion of green technologies, innovations, and practices. In short, trade is a vital piece of the puzzle for addressing the challenges of our time

While the world may look different today than it did in past decades, trade is still very much a part of our lives. For students interested in understanding and influencing the world around them, a grounding in trade remains critical — not in spite of these challenges, but because of them.

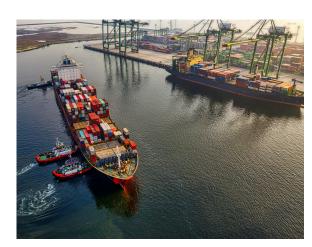


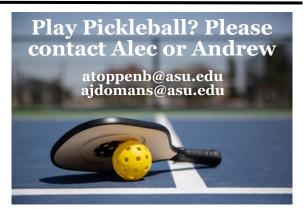
Image Source: Tom Fisk, Pexels

## home Connect With Students











## **Bridging the Divide**



At a recent meeting hosted by Thunderbird School Global Management's Foreign Policy Initiative, students, business leaders, and academic gathered professionals discuss the intricacies of US-China negotiations. Supported by the Chinese Chamber of Commerce in Arizona, the panel offered valuable insights into the often-unrecognized differences between Western Chinese negotiation practices. Highlighting these cultural nuances is critical, as panel repeatedly underscored, since a lack of understanding has led many US companies to struggle or even fail in their dealings with Chinese counterparts.

One of the most emphasized points during the discussion came from Doug Guthrie, a professor and experienced academic, who stressed the importance of understanding counterpart's history before entering negotiations.

Guthrie argued that history significantly impacts businesses perceive foreign companies, often judging them based on their presence and approach within the market. For instance, foreign companies operating in China through joint ventures may be viewed more favorably than those with only a trading company or office. The representative business model chosen influences how a company is perceived, reinforcing the importance of adapting one's strategy and approach based on this historical context.

Another essential concept discussed was guanxi, the Chinese principle of social networking and trust-building. Relationships, or quanxi, are foundational in Chinese business, often preceding any discussion of contracts or deals. Unlike the US, where efficiency and practicality are prized, Chinese business culture often requires extensive relationship-

building activities such as dinners and informal meetings. Many US companies fail to recognize this, attempting to conclude negotiations within a brief timeframe. As several panelists noted, this approach overlooks the need for trust and rapport in Chinese business By culture. gaining understanding of Chinese expectations, cultural US companies can approach negotiations with the insight establishing necessary for lasting partnerships. Such lessons highlight how navigating international business relationships often requires adapting to another country's historical and social fabric-a perspective that could make all the difference in successful cross-cultural collaboration. As Thunderbird students preparing to lead in the global business arena, we must cultivate a deep curiosity about relationship building, foreign policy, and navigating complex political landscapes. These skills will define our ability to adapt and succeed in international diverse environments. If you're eager to learn more about these critical topics engage meaningful discussions, connected with the Foreign **Policy** Initiative Thunderbird. Join them as they continue to bridge cultures and foster a collaborative dialogue for future leaders ready to make a global impact.

### Ukraine's Aid at Risk?

### By Alec Toppenberg

As a new era of U.S. leadership dawns, Ukraine finds its current aid and funding facing an uncertain future. The ongoing conflict with Russia has already inflicted a devastating toll on Ukraine, with millions displaced and critical infrastructure destroyed. As both sides continue to fight on with no end in sight, Ukraine has found itself becoming increasingly reliant on international support, with the current administration having committed over \$175 billion in aid since the war began. However, with President-Elect Trump's return to power early next year, politicians and citizens alike have begun to question the future stability of that support.

By providing defense strategy and supplying advanced weaponry, intelligence, and diplomatic backing since the initial invasion of Kyiv in early 2022, the United States has found itself cemented as a cornerstone in Ukraine's war efforts. As the conflict continues to protract, American lawmakers and politicians have begun advocating for a reevaluation of foreign aid priorities, urging the government to focus on domestic issues over international engagements.

As a new administration prepares to step into the spotlight, President-Elect Trump's approach could significantly alter the course of the conflict, with potential reductions in U.S. aid and a push for European countries to take on a larger share of the support burden. This shift could leave Ukraine in a precarious position, struggling to defend itself against Russian aggression without the robust backing it has received from the Biden administration.

The coming months will be pivotal as the world waits with bated breath to see how the conflict will evolve under the upcoming Trump administration. The outcome will not only shape Ukraine's future but also signal the direction of U.S. foreign policy and how the nation will respond to future conflicts under the Trump administration.



# "Borders Frequented by Trade Seldom Need Soldiers"





### Are you interested in:

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- Learning how to properly analyze case studies?
- Connecting with like-minded peers?
- Growing your network at Thunderbird, with both students and professors?

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By joining CSC, you can learn real-world business problemsolving through workshops and events, be part of a supportive community that fosters critical thinking and communication, and interact with professors and your peers!



# School News

## Regional Night: Middle East & North Africa

### By Rachel Benoit

On October 4, the Thunderbird community came the alive Global at Headquarters to celebrate Middle East Northern Africa (MENA) Regional Night! The organized event. by Thunderbird Student Government, brought together students, faculty, and alumni for an evening of cultural celebration. "Regional Night is a social and cultural event where t-birds can come celebrate," and explained Nora Khaled, TSG's President. "It is a fun event filled with amazing food and live performances."

As the sun set, the atmosphere buzzed with anticipation for a blend of entertainment, education, and culinary delights. The Global Sounds Club enchanted the audience with melodic tunes, while belly dancers showcased the art form's rich cultural roots. The festive spirit was further enhanced by impressive array of delicious food, allowing attendees to sample a variety of

MENA dishes. Despite long lines, each bite was well worth

the wait! A highlight of the night was the stunning fashion by hosted show the Thunderbird Fashion Club, which consisted of 22 contestants adorning the traditional attire of each MENA country. Among them was Mansoora Shari, representing Afghanistan, whose selfdesigned dress dazzled the audience. Shining light on the undergraduate Thunderbird community was Jamel Waye, proudly represented Tunisian attire.

Beyond the entertainment, clubs took opportunity to engage by setting up tables. Among the organizations that participated was the Arab Cultural Club, who also assisted in planning the event, as well as the ACEL club, Campus Ambassadors, many more! Each organization brought their own unique take to the night, with many of the clubs providing give-aways that allowed the attendees to bring home their own piece of MENA culture.

As the night concluded, it was clear that MENA Regional Night had left a lasting impression. According to Rahaf Nukaly, President of the Arab Cultural Club, "Regional Night was an incredible opportunity to celebrate our heritage, connect with others, and create a space where everyone could experience the beauty of our traditions and food. For me and the Arab Club...it was about fostering a sense of belonging within the community, building stronger relationships, and creating an inclusive environment where we all feel valued. It's moments like these that help expand our collective global perspective and strengthen the bonds that tie us together." Filled with laughter, learning, and celebration, the night Thunderbird's reinforced commitment to embracing diversity and celebrating cultural heritage.



create

### **Welcoming Dean Charla Griffy-Brown**

Thunderbird School of Global Management recently welcomed Dr. Charla Griffy-Brown as its next Director General and Dean of Students. Dean Griffy-Brown boasts an impressive resume, having dedicated over 25 years to some of the world's most influential organizations, with significant contributions in both academia and industry. She was described by Arizona State University's Executive Vice President and University Provost at ASU, Nancy Gonzales, as, "...the right choice to lead the school into the future." From her extensive perspective living and working throughout the Asia-Pacific

### By Victoria Minerva

region, Europe, and the United States, Dr. Griffy-Brown contributes a deep global perspective to her engagements and leverages her abilities in identifying and solving mission-critical problems and design strategies. Dr. Griffy-Brown herself sees an opportunity to harness Thunderbird's global



transformative impact on the world. "Together, we will build on Thunderbird's legacy, leveraging cutting-edge technology, interdisciplinary research, and a diverse and dynamic community to shape the next generation of global leaders," she said. "Our vision is to forge a network of innovative, resilient, culturally astute leaders who are equipped to tackle global challenges in our digitally interconnected, complex, and dynamic world." This reflects her commitment to furthering the interdisciplinary development of Thunderbird's next generation of global digital leaders.

to

network

### Upcoming Events

- 11/30 Football @ University of Arizona
- 12/03 Tucson T-Bird Christmas
- 12/03 Men's Basketball vs. San Diego
- **12/05** Last Pub Night
- 12/06 Last Day of Classes
- 12/09-12/14 Final Exams
- 12/13 Graduation Celebration
  12/14 Men's Basketball vs. Florida
- 12/16 ASU Fall Graduate Commencement
- 12/17 Thunderbird Fall Convocation
- 12/25 Christmas
- 12/26 Hanukkah / Kwanzaa
- ullet 1/04 Men's Basketball vs. Colorado
- 1/13 First day of Spring Semester

# Sports Section

# Interviewing Matt Thurmond ASU Golf Head Coach

By Alec Toppenberg

of 48-7-1 in the NCAA Division I. with the team? I had the pleasure of sitting successful season.



What kind of goals does such a high-level program have? What kind of goals do you have set for the year?

Thurmond: Coach aiming every year for winning a championship. For us, this is the seventh year in a row where, you know, most likely we'll finish the year ranked in the top five or six so we're always in the hunt. Doesn't mean it's easy, but we're always right there and the goal biggest is to championships from a results perspective, but also to be good guys and represent the school at the highest level and connect with our community, those are all big things for us, and part of who we are. On and off the field.

As the Arizona State University How would you say the I know it's very travel second best collegiate golf team say you are most proud of on top of their studies? in the country, holding a record that you have accomplished

players to watch, and the board and have been willing to busier we are, the largest in college golf, these are never have to worry about them. all things I'm proud of.

> What would you consider to upcoming initiatives world?

Coach Thurmond: Royal Dornoch in Scotland. The setting **Coach Thurmond:** Absolutely. is absolutely stunning. You're Our home tournament is always surrounded by incredible coastal in April. It's Master's weekend, views and rugged landscapes that so April 11-12 this year at make every round feel special.

Who would you consider to have students and fans out there be the greatest golfer of all watching it. Students can follow

Jack Nicklaus is the greatest It's always a great feeling to get golfer of all time.

golf team swings into action this program has evolved during intensive to be on any sports season, the excitement on and off your tenure as head coach team. So with such a travel the greens is undeniable. The since you took the position intensive schedule, how do team is currently ranked as the in 2016? What would you you ensure that players stay

Coach Thurmond: We start by recruiting guvs down with the team's esteemed Coach Thurmond: Well, it's committed to school. It's kind of head coach, Matt Thurmond, to always been a great program amazing, you know, because yes discuss what lies ahead for the here at ASU and I hopefully have they travel a lot, but I found over Sun Devils. In this exclusive done my part well. I'm proud of the years that they actually interview for Das Tor, Coach how many people in our perform even better when they're Thurmond opens up about the community, including our alums traveling. There's something rigorous preparations, standout and our donors that have got on about us as humans that the innovative strategies set to drive help us. We have such a huge structured and detailed we are. team towards another recruiting footprint for the It's like when you have more program here that continues to time, you actually use it less well. expand, and we are at the point And so I find that when we're now where we can pretty much traveling a lot, they're more sign top players from any corner likely to be exercising more, of the world. Wherever you go, eating right, studying, getting there's kids that are dying to their sleep. It's actually the come to ASU and be on the golf opposite when we don't have team, and that's pretty cool just tournaments and aren't traveling from a brand perspective. With that they can fall into getting a all of our players, we've been little lazy. So we've always over a 3.5 GPA now for like four performed well when we travel. or five straight years, which is a The teachers are understanding point of pride for the program. I and I think our players have been mean, our facility is widely good students, so they've earned known and is, I think one of the that understanding from the best in college golf and our teachers or the professors. But Instagram following and our yeah, I'm really proud of the social media impact is by far the performance of these guys. We

> you Could share anv be the best golf course in the events within the program that fans and ASU students should be excited for?

> Papago Golf Club. It's a free event, and it's always great to our Instagram account too, we always put a lot of live stuff on **Coach Thurmond:** I think our story from the tournaments. support from the students.

### The Return of **ASU Football**

By Alec Toppenberg

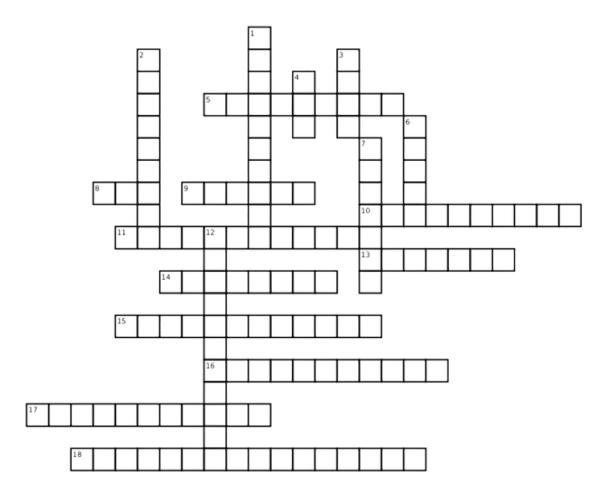
After a tough few years, the ASU football program is back and better than ever in the 2024 season, consistently crushing all preseason predictions for the program's entry into the Big 12 this year. Despite being predicted to finish dead last in the Big 12 Conference, ASU is currently sitting at a 8-2 record with notable wins over schools such as Utah and Kansas, both notorious for their consistently highly-ranked programs. Through a unified team effort under the leadership of the second-year head coach Kenny Dillingham, the ASU football program makes its resurgence as the conference underdog as it pursues a spot in a bowl game for the 2024 season.

While the recent success of the ASU football program is the result of a unified effort from many notable players both on and off the field, it is nearly impossible to talk about ASU football this season without mentioning senior running back Cam Skattebo, who has consistently been able to deliver for the team in crucial moments throughout the season thus far. In case there was any doubt on his significance to the program, after rushing for 186 yards and two touchdowns in a thrilling 35-31 victory over Kansas, Skattebo was lauded with national recognition and named the Big 12 Offensive Player of the Week.

After a disappointing last few seasons, the ASU football program is back and better than ever. Their success is a culmination of the dedication and passion of the players, coaches, and fans. There's no better time to be a Sun Devil, and the ASU Football team is counting on your support and attendance as they near the end of the season and prepare for their first bowl game since 2021.



Image Source: Emanuel Pedro, Pexels



#### Down:

- 1. Name of the coffee shop on the first floor of the Thunderbird Global Headquarters
- 2. A figure of this type of animal hangs in the pub
- 3. Acronym for the unified T-bird alumni community that promotes lifelong learning, student success, and strategy
- 4. Acronym or the student organization that represents the T-bird student body
- 6. T-bird alum that provided a generous scholarship donation or students hoping to study abroad on the  $\ 10$ . ASU has been ranked #1 in this for 10 years Semester at Sea program
- 7. Professor that is also the Executive Director of Najafi Global Mindset Institute
- 12. Name of the multi-day orientation event

#### Across:

- 5. Professor that recently received the honor of joining the list of the top 50 bestselling case
- 8. Acronym or the scientifically validated assessment that measures global intellectual capital, global psychological capital, and global social capital to help global business leaders strengthen their skills
- 9. The previous dean of Thunderbird that said "borders frequented by trade seldom need soldiers.'
- 11. The game set up in the Thunderbird pub
- 13. Name of the T-bird Global Entrepreneurship and Family Business center that hosts the pitch competition

## Visit the Pub Today









### The Gate

Wherever we travel, whenever we pass from one country to another we must go through a gate. However Das Tor means more than simply the traversing of borders; it stands as a symbol and artery of communication through barriers of superstition, ignorance, dogma, and racism and prejudice; traditional enemies which continue to be a detriment to progress and global peace.

Idealistic though it may sound, it has now become the responsibility of our generation, the future leaders of the international community, to make every effort to widen these gates and succeed where previous generations have failed.

Das Tor must therefore be an open forum for debate, a clearing house of ideas that may further prepare us for the international community and further augment the reputation of this youthful institution."

-Bob Morabito, Founding Editor, 1969

#### **Editors-**

Gwen Dalisav Katherine Walsh

#### **Writing Team-**

Andrew Domanskis Alec Toppenberg Allison Hale Aimee Hopkins Nicholas Bayer Rachel Benoit Victoria Minerva

Special thank you to our head writer, Andrew Domanskis, for leading this newspaper project, and making it all possible.

All letters to the editor, opinion, and commentary columns express the opinion of the writer and not necessarily those of Das Tor, the student body, the faculty as a whole, or the administration. Das *Tor reserves the right to edit letters* to the editor, opinions, and commentaries for length and clarity.

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### The 'Primary' Problem

Continued From Page One nomination was secured with the backing of key Democrats. This approach, while politically expedient, raises fundamental questions about the integrity of the nomination process in a party claiming to advance democratic values.

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# Fighting to Preserve Oak Flat

### By Cristina Alcazar- Kinney

Just east of Phoenix, Arizona, shareholder of Rio Tinto is the Apache as Chích'il Bil Dagoteel, the birthplace of their tribe and a sacred cultural site. Over the centuries, various indigenous tribes have regarded Oak Flat as a vital meeting ground where ceremonies were held, goods were traded, and healing was found in the hot springs and desert valley that sprawls across the land.

Since 2015, the Apache Stronghold has held its annual Protect Oak Flat Prayer Run & Protest to update supporters on their efforts to defend Oak Flat from Resolution Copper's practices. destructive mining Resolution Copper is backed by powerful international companies, including Rio Tinto and BHP, with the People's Republic of China holding significant influence. The largest

lies Oak Flat, known to the foreign entity Shining Prospect Private Limited, based Singapore and owned by Chinalco, state-owned a company in China.

> Oak Flat is listed on the National Register of Historic Places as the Chí'chil Biłdagoteel Historic District. Despite this designation, it faces the threat of block cave mining, a practice that weakens underground rock, causing the ground to collapse into gaping sinkholes. This process redirects water from the Colorado River Basin toward waste rock, which contains heavy metals. When mixed with sulfide rock, acid drainage contaminates sacred rivers, threatening the environment and the ancestral lands that have sustained generations Southwestern Indigenous

peoples. The mining project will also deplete scarce water resources. Resolution Copper plans to pump at least 775,000 acre-feet of water (approximately 250 billion gallons) over the mine's 40-year lifespanenough to supply 140,000 homes annually for four decades.

In February 2022, I participated in the annual Protect Oak Flat protest at the base of the mine, joining the Apache Stronghold and others in prayer for the well-being of their leaders. Together, we set up our tents beneath the artificial, neon fuschia glow of the mine, a stark symbol of the colonizing force at work. Chief Wendsler and his I encourage you all to remember Oak shared generational connection to Oak Flat, in your own life that you deem as and the following morning, we took sacred to you. part in the Prayer Run—a relay race



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# Why Trade Still Matters: Studying Globalization in a Changing World

By Jonas Gamso

Guest Writer- Thunderbird Associate Professor

In recent years, globalization – the very idea, central to Thunderbird's mission and identity, that countries, economies, and people around the world are more connected than ever – has faced a series of setbacks, including trade wars, pandemic disruptions, and rising nationalism. Here in the US, policymakers across the political spectrum have eschewed the open economic order in favor of tariffs and protectionism, and a similar trend has been underway in Europe. Against this backdrop, some analysts warn that globalization is fading, while others have declared it all but dead. While these assessments might be overstated, globalization does appear to have plateaued, at least for now.

Thunderbird students may wonder: why study international trade if the world seems to be moving away from it? The truth is that globalization may be transforming, but it isn't vanishing. In this emerging economic landscape, the sort of trade knowledge that Thunderbird specializes in is more critical than ever for understanding the world and navigating its opportunities and challenges.

#### **Trade is Adapting**

Even as the patterns of globalization change, trade itself isn't going anywhere. Instead, it is adapting to a new reality where countries seek regional and local partnerships as much as lobal ones. The push for "near-shoring" and "friend-shoring" has made headlines, with countries increasingly sourcing goods closer to home

or from political allies. This has accelerated a trend that was already underway due to gridlock at the World Trade Organization and the proliferation of regional trade agreements between governments. The shift towards regionalism means that understanding trade today requires an appreciation for alliance structures, supply chain adaptations, and the diverse motivations of different nations.

#### **Geopolitics and Trade are Intertwined**

It has always been the case that trade knowledge goes hand-in-hand with an understanding of geopolitics, but this is now truer than ever. Political tensions, from strategic competition between the US and China to sanctions against Russia and Iran, have serious implications for global businesses. By the same token, governments looking to curry favor with one another may do so by offering preferential trade access. Within this context, analysts must have expertise in the economics and politics of trade to successfully advise private or public sector organizations.

#### Trade and Technology: Partners in Transformation

Just as trade is tied to geopolitics, it is closely connected to technology. Advances in digital trade, logistics, and financial technology are changing how we engage in commerce globally, often making trade more flexible and accessible. Indeed, e-commerce and digital trade clauses are <u>increasingly common</u> in trade agreements

between nations. Yet the relationship between trade and technology may not always be positive – one study found that 25% of global trade could be wiped out by 3D printing in the coming decades. For students, understanding trade now means engaging with the technological innovations that are reshaping it.

#### Addressing Global Challenges Requires Trade

From climate change to pandemic response, addressing global problems requires the movement of goods, services, and ideas across borders. Trade enables cooperation on these challenges, whether by allowing for the rapid distribution of medical supplies or by facilitating the diffusion of green technologies, innovations, and practices. In short, trade is a vital piece of the puzzle for addressing the challenges of our time

While the world may look different today than it did in past decades, trade is still very much a part of our lives. For students interested in understanding and influencing the world around them, a grounding in trade remains critical – not in spite of these challenges, but because of them.



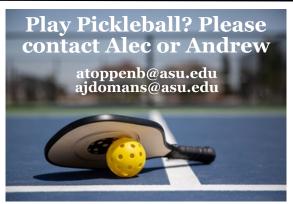
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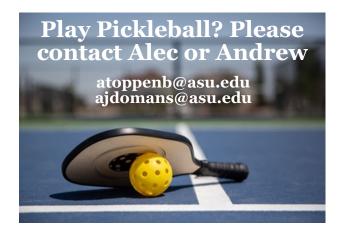






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## **Bridging the Divide**

By Allison Hale



At a recent meeting hosted by Thunderbird School of Global Management's Foreign Policy Initiative, students, business leaders. and academic professionals gathered to discuss the intricacies of US-China negotiations. Supported by the Chinese Chamber of Commerce in Arizona, the panel offered valuable insights into the often-unrecognized differences between Western Chinese negotiation practices. Highlighting these cultural nuances is critical, as panel repeatedly underscored since a lack of understanding has led many US companies to struggle or even fail in their dealings with Chinese counterparts.

One of the most emphasized points during the discussion came from Doug Guthrie, a experienced professor and academic, who stressed the importance of understanding counterpart's one's history before entering negotiations. Guthrie argued that history significantly impacts how businesses perceive foreign companies, often judging them based on their presence

approach within the market. For instance, foreign companies operating in China through joint ventures may be viewed more favorably than those with only a trading company or representative office. The business model chosen influences how a company is perceived, reinforcing the importance of adapting one's strategy and approach based on this historical context.

Another essential concept discussed was guanxi, the Chinese principle of social networking and trust-building. Relationships, or quanxi, are foundational in Chinese business, often preceding any discussion of contracts or deals. Unlike the US, where efficiency and practicality are prized, Chinese business culture often requires extensive relationshipbuilding activities such as dinners and informal meetings. Many US companies fail to recognize this, attempting to conclude negotiations within a brief timeframe. As several panelists noted, this approach overlooks the need for trust and rapport in Chinese

business culture. By gaining an understanding of Chinese cultural expectations, US approach companies can negotiations with the insight necessary for establishing partnerships. lasting Such highlight lessons how navigating international business relationships often requires adapting to another country's historical and social fabric—a perspective that could make all the difference in successful cross-cultural collaboration. As Thunderbird students preparing to lead in the global business arena, we must cultivate a deep curiosity about relationship building, foreign policy, and navigating complex political landscapes. These skills will define our ability to adapt and succeed in international diverse environments. If you're eager to learn more about these critical topics and engage meaningful discussions, stav connected with the Foreign **Policy** Initiative Thunderbird. Join them as they continue to bridge cultures and fostera collaborative dialogue for future leaders ready to make a global impact.

## Ukraine's Aid at Risk?

By Nicholas Bayer

As a new era of U.S. leadership dawns, Ukraine finds its current aid and funding facing an uncertain future. The ongoing conflict with Russia has already inflicted a devastating toll on Ukraine, with millions displaced and critical infrastructure destroyed. As both sides continue to fight on with no end in sight, Ukraine has found itself becoming increasingly reliant on international support, with the current administration having committed over \$175 billion in aid since the war began. However, with President-Elect Trump's return to power early next year, politicians and citizens alike have begun to question the future stability of that support.

By providing defense strategy, supplying advanced weaponry, intelligence, and diplomatic backing since the initial invasion of Kyiv in early 2022, the United States has found itself cemented as a cornerstone in Ukraine's war efforts. Yet as the conflict continues to protract, American lawmakers and politicians have begun advocating for a reevaluation of foreign aid priorities, urging the government to focus on domestic issues over international engagements.

As a new administration prepares to step into the spotlight, President-Elect Trump's approach could significantly alter the course of the conflict, with potential reductions in U.S. aid and a push for European countries to take on a larger share of the support burden. This shift could leave Ukraine in a precarious position, struggling to defend itself against Russian aggression without the robust backing it has received from the Biden administration. The coming months will be pivotal as the world waits with bated breath to see how the conflict will evolve under the upcoming Trump administration. The outcome will not only shape Ukraine's future but also signal the direction of U.S. foreign policy and how the nation will respond to future conflicts under the Trump administration.







Continued From Page One

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economic issues largely stemming from the pandemic and the onset of the Russia-Ukraine conflict. With numerous strong candidates, such as Governor Josh Shapiro of Pennsylvania or Governor Gretchen Whitmer of Michigan, it seems odd no additional consideration was given to the party's choice of nominee. Take Dean Phillips, a congressman Minnesota whose independent presidential campaign against Biden went largely unnoticed. Or in the case of Robert F. Kennedy Jr., who was ousted for seemingly untenable beliefs with the modern Democratic platform. He would eventually endorse Trump, highlighting a broader strategy of Trump's campaignsecuring endorsements from key political figures, who have since been rewarded in the form of key cabinet positions post his election victory. These endorsements, post his election victory. These endorsements, combined with strong polling, effectively made Trump's

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### The Danger of Dismantling the Department of Education

Guest Writer

Bv

Just east of Phoenix, Arizona, lies Oak Flat, known to the Apache as Chích'il Bil Dagoteel, the birthplace of their tribe and a sacred cultural site. Over the centuries, various indigenous tribes have regarded Oak Flat as a vital meeting ground where ceremonies were held, goods were traded, and healing was found in the hot springs and desert valley that sprawls across the land. Since 2015, the Apache Stronghold has held its annual Protect Oak Flat Prayer Run & Protest to update supporters on their efforts to defend Oak Flat

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## Securities and Exchange Commission v Jarksey

By Aimee Hopkins

What began as ordinary charges filed by the Securities & Exchanges Commission (SEC) has culminated in a Supreme Court decision with broad implications for both federal agencies and billionaires alike. In 2013, the SEC charged Texas native George Jarksey with committing various security frauds. Jarksey was known by some as a conservative radio show host and a hedge fund manager. To a more dedicated crowd, he was known as the singer of "Bad Obama Blues."



As the case against him progressed, he was backed and bankrolled by big names like Elon Musk and Mark Cuban (more on that later). The SEC alleged that Jarksey and his selected investment advisor, Patriot28 LLC, had misled investors by "arbitrarily inflating the value of certain holdings from \$.30 per share to \$3.30 per share - so that they could charge higher management fees." The SEC claimed that Jarksey had manipulated stock prices by hiring stock promoters to create artificial and unsustainable spikes in the price of the stocks in which the bulk of the investor's funds were being invested. The charges against Jarksey were initially heard and decided by an SEC Administrative Law Judge (ALJ). ALJs serve independent adjudicators in agency proceedings, who determine whether allegations against respondents are founded. Much like a traditional judge, ALJs conduct

hearings and rule on motions and on the admissibility of evidence. In Jarksey's case, the ALJ

found he had violated, aided, abetted, and caused violations of the anti-fraud provisions of the federal securities laws. He was slapped with \$300,000 in fines and various other penalties. Jarksey, however, appealed to the 5th Circuit Court of Appeals. Instead of arguing the merits of the charges against him, his trial team questioned the constitutional validity of his trial before the ALJ. They argued that under the Seventh Amendment, Jarksey had a right to have his charges heard by a jury of his peers. The 5th Circuit found in favor of Jarksey and vacated the decision of the SEC ALJ. The SEC then filed a petition for the matter to be heard by the Supreme Court. In June of 2024, more than a decade after the initial charges were brought, the US Supreme Court handed down a 6-3 decision in Jarksey's favor. The Court found that the types of charges brought by the SEC in the case against Jarksey - and the types of charges often utilized by federal agencies - replicate "common law". Under the Seventh Amendment, civil litigants in common law matters have the right to a trial by jury. Therefore, the findings against Jarksey were unconstitutional, as they were decided by an SEC Administrative Law Judge instead of by a Jury of his peers. So, what does this mean? This ruling carries broad implications. Critics warn that federal agencies focused on promoting health and safety (Department of Labor, the National Labor Relations Board, Occupational Safety and Health expedite enforcement actions. With this ruling

rule on in place, these federal agencies mayit is possible these federal agencies will reassess their use of ALJs and may be hesitant to use them for any enforcement actions that resemble common law claims, allowing violators to slip through the cracks. Supporters of the ruling believe the decision will restore fairness. Many believe the SEC ALJs are biased towards the agency and defendants fare better with juries. This decision is viewed as a major victory for those who are often targeted by federal agencies, such as corporations, highprofile individuals, and industries subject to regulatory oversights. To demonstrate this more fully, Elon Musk and Mark Cuban paid a significant portion of Jarksey's legal feesa significant portion of Jarksey's legal fees were paid by Elon Musk and Mark Cuban. To Musk, this was personal. In 2018, Musk was in Jarksey's shoes - after a series of tweets went out by Musk broadcasting intentions to go private with Tesla (which never happened), the SEC filed charges, claiming the tweets were misleading and were a violation of securities fraud. To settle the suit, Musk and Tesla both paid the hefty fine of \$20 million. As the dust settles around the decision in Jarksey v SEC, we are expecting a rebalance between individual constitutional rights and federal agency authority. In essence, any time a federal agency wants to impose civil penalties, it must consider the defendant's Seventh Amendment right to a jury trial. While critics warn this shift could slow regulatory actions, proponents believe it offers a pathway for those subject to federal charges.



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### States vs. Federal Rights

Guest Writer

By

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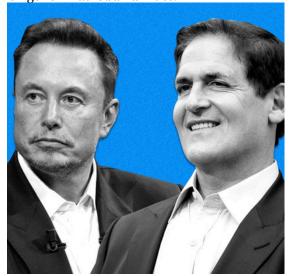
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As the case against him progressed, he was backed and bankrolled by big names like Elon Musk and Mark Cuban (more on that later). The SEC alleged that Jarksey and his selected investment advisor, Patriot28 LLC, had misled investors by "arbitrarily inflating the value of certain holdings from \$.30 per share to \$3.30 per share – so that they could charge higher management fees." The SEC claimed that Jarksey had manipulated stock prices by hiring stock promoters to create artificial and unsustainable spikes in the price of the stocks in which the bulk of the investor's funds were being invested. The charges against Jarksey were initially heard and decided by an SEC Administrative Law Judge (ALJ). ALJs serve independent adjudicators in agency proceedings, who determine whether allegations against respondents are founded. Much like a traditional judge, ALJs conduct hearings and rule on motions and on the admissibility of evidence. In Jarksey's case, the ALJ found he had violated, aided, abetted, and caused violations of the anti-fraud provisions

of the federal securities laws. He was slapped with \$300,000 in fines and various other penalties. Jarksey, however, appealed to the 5th Circuit Court of Appeals. Instead of arguing the merits of the charges against him, his trial team questioned the constitutional validity of his trial before the ALJ. They argued that under the Seventh Amendment, Jarksey had a right to have his charges heard by a jury of his peers. The 5th Circuit found in favor of Jarksey and vacated the decision of the SEC ALJ. The SEC then filed a petition for the matter to be heard by the Supreme Court. In June of 2024, more than a decade after the initial charges were brought, the US Supreme Court handed down a 6-3 decision in Jarksey's favor. The Court found that the types of charges brought by the SEC in the case against Jarksey - and the types of charges often utilized by federal agencies - replicate "common law". Under the Seventh Amendment, civil litigants in common law matters have the right to a trial by jury. Therefore, the findings against Jarksey were unconstitutional, as they were decided by an SEC Administrative Law Judge instead of by a Jury of his peers. So, what does this mean? This ruling carries broad implications. Critics warn that

enforcement actions that resemble common law claims, allowing violators to slip through the cracks. Supporters of the ruling believe the decision will restore fairness. Many believe the SEC ALJs are biased towards the agency and defendants fare better with juries. This decision is viewed as a major victory for those who are often targeted by federal agencies, such as corporations, high-profile individuals, and industries subject to regulatory oversights. To demonstrate this more fully, Elon Musk and Mark Cuban paid a significant portion of Jarksey's legal feesa significant portion of Jarksey's legal fees were paid by Elon Musk and Mark Cuban. To Musk, this was personal. In 2018, Musk was in Jarksey's shoes - after a series of tweets went out by Musk broadcasting intentions to go private with Tesla (which never happened), the SEC filed charges, claiming the tweets were misleading and were a violation of securities fraud. To settle the suit, Musk and Tesla both paid the hefty fine of \$20 million. As the dust settles around the decision in Jarksey v SEC, we are expecting a rebalance between individual constitutional



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rights and federal agency authority. In essence, any time a federal agency wants to impose civil penalties, it must consider the defendant's Seventh Amendment right to a jury trial. While critics warn this shift could slow regulatory actions, proponents believe it offers a pathway for those subject to federal charges.

# The Danger of Dismantling the Department of Education

Just east of Phoenix, Arizona, lies Oak Flat, known to the Apache as Chích'il Bil Dagoteel, the birthplace of their tribe and a sacred cultural site. Over the centuries, various indigenous tribes have regarded Oak Flat as a vital meeting ground where ceremonies were held, goods were traded, and healing was found in the hot springs and desert valley that sprawls across the land. Since 2015, the Apache Stronghold has held its annual Protect Oak Flat Prayer Run & Protest to update supporters on their efforts to defend Oak Flat

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Places as the Chí'chil Bildagoteel Historic District. Despite this designation, it faces the threat of block cave mining, a practice that weakens underground rock, causing the ground to collapse into gaping sinkholes. This process redirects water from the Colorado River Basin toward waste rock, which contains heavy metals. When mixed with sulfide rock, acid drainage contaminates sacred rivers, threatening the environment and the ancestral lands that have sustained generations of Southwestern Indigenous peoples. The mining project will also deplete scarce water resources. Resolution Copper plans to pump at least 775,000 acre-feet of water (approximately 250 billion gallons) over the mine's 40-year

### **Securities and Exchange Commission v Jarksey**

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nomination foregone conclusion. This lack of a robust primary shielded him from criticism within his own party and limited voters' exposure to alternative Republican voices such as Nikki Haley, who seemed to be gathering support before succumbing eventually Trump's consuming hold on the Republican base. Within a representative democracy such as the United States, the people vote on elected officials to make decisions on their behalf. In this system, the legitimacy of elected officials to make decisions on their behalf. In this system, the legitimacy of elected officials hinges on a transparent and participatory selection process. process When this circumvented through strategic withdrawals or unchallenged dominance, the voter's ability to make informed decisions is undermined. By candidates through a proper primary process, it can be ensured that the nominees truly reflect the will of the people rather than merely being the



result of clever political maneuvering. Republicans and Democrats alike insist that a fair process was held to choose their respective candidates as their presidential nominees. However, it is undoubtedly true that a primary in which voters could have evaluated candidates through a series of proper debates and directly cast a more well-informed vote would have been a definitionally more democratic process. As a country that outwardly champions democracy, one must imagine it difficult to find anyone who pluow disagree with strengthening of our delicate democratic process through the hosting of more encompassing presidential primaries.

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Historic District. Despite this designation, it faces the threat of block Apache Stronghold and others in Copper's cave mining, a practice that weakens prayer for the well-being of their destructive mining practices. underground rock, causing the ground leaders. Together, we set up our Resolution Copper is backed by to collapse into gaping sinkholes. This tents beneath the artificial, neon process redirects water from the fuschia glow of the mine, a stark companies, including Rio Tinto Colorado River Basin toward waste symbol of the colonizing force at and BHP, with the People's rock, which contains heavy metals. work. Chief Wendsler and his family Republic of China holding When mixed with sulfide rock, acid shared stories of their generational The drainage contaminates sacred rivers, connection to Oak Flat, and the largest shareholder of Rio Tinto threatening the environment and the following morning, we took part in is the foreign entity Shining ancestral lands that have sustained the Prayer Run—a relay race across generations οf Indigenous peoples. The mining Apache tribe's struggle to break free project will also deplete scarce water from the restrictions imposed on resources. Resolution Copper plans to them. pump at least 775,000 acre-feet of I strongly encourage supporters of water (approximately 250 billion this effort to protect natural gallons) over the mine's 40-year

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In this system, the legitimacy of elected officials hinges on a transparent and participatory selection process. When this process is circumvented through strategic withdrawals or unchallenged dominance, the voter's ability to make informed decisions is undermined. By electing candidates through a proper primary process, it can be ensured that the nominees truly reflect the will of the people rather than merely being the result clever political maneuvering. Republicans and Democrats alike insist that a fair process was held to choose their respective candidates as their presidential nominees. However, it is undoubtedly true that a primary in which voters could have evaluated candidates through a series of proper debates and directly cast a more well-informed vote would have been a definitionally more democratic process. As a country that outwardly champions democracy, one must imagine it difficult to find anyone would disagree with the strengthening of our delicate democratic process through the hosting of more encompassing presidential primaries.

### Fighting to Preserve Oak Flat

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As a new era of U.S. leadership dawns, Ukraine finds its current aid and funding facing an uncertain future. The ongoing conflict with Russia has already inflicted a devastating toll on Ukraine, with millions displaced and critical infrastructure destroyed. As both sides continue to fight on with no end in sight, Ukraine has found itself becoming increasingly reliant on international support, with the current administration having committed over \$175 billion in aid since the war began. However, with President-Elect Trump's return to power early next year, politicians and citizens alike have begun to question the future stability of that support.

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# Why Trade Still Matters: Studying Globalization in a Changing World

By Jonas Gamso

Guest Writer- Thunderbird Associate Professor

In recent years, globalization – the very idea, central to Thunderbird's mission and identity, that countries, economies, and people around the world are more connected than ever – has faced a series of setbacks, including trade wars, pandemic disruptions, and rising nationalism. Here in the US, policymakers across the political spectrum have eschewed the open economic order in favor of tariffs and protectionism, and a similar trend has been underway in Europe. Against this backdrop, some analysts warn that globalization is fading, while others have declared it all but dead. While these assessments might be overstated, globalization does appear to have plateaued, at least for now.

Thunderbird students may wonder: why study international trade if the world seems to be moving away from it? The truth is that globalization may be transforming, but it isn't vanishing. In this emerging economic landscape, the sort of trade knowledge that Thunderbird specializes in is more critical than ever for understanding the world and navigating its opportunities and challenges.

#### **Trade is Adapting**

Even as the patterns of globalization change, trade itself isn't going anywhere. Instead, it is adapting to a new reality where countries seek regional and local partnerships as much as lobal ones. The push for "near-shoring" and "friend-shoring" has made headlines, with countries increasingly sourcing goods closer to home

or from political allies. This has accelerated a trend that was already underway due to gridlock at the World Trade Organization and the proliferation of regional trade agreements between governments. The shift towards regionalism means that understanding trade today requires an appreciation for alliance structures, supply chain adaptations, and the diverse motivations of different nations.

#### **Geopolitics and Trade are Intertwined**

It has always been the case that trade knowledge goes hand-in-hand with an understanding of geopolitics, but this is now truer than ever. Political tensions, from strategic competition between the US and China to sanctions against Russia and Iran, have serious implications for global businesses. By the same token, governments looking to curry favor with one another may do so by offering preferential trade access. Within this context, analysts must have expertise in the economics and politics of trade to successfully advise private or public sector organizations.

#### Trade and Technology: Partners in Transformation

Just as trade is tied to geopolitics, it is closely connected to technology. Advances in digital trade, logistics, and financial technology are changing how we engage in commerce globally, often making trade more flexible and accessible. Indeed, e-commerce and digital trade clauses are increasingly common in trade agreements

between nations. Yet the relationship between trade and technology may not always be positive – one study found that 25% of global trade could be wiped out by 3D printing in the coming decades. For students, understanding trade now means engaging with the technological innovations that are reshaping it.

#### Addressing Global Challenges Requires Trade

From climate change to pandemic response, addressing global problems requires the movement of goods, services, and ideas across borders. Trade enables cooperation on these challenges, whether by allowing for the rapid distribution of medical supplies or by facilitating the diffusion of green technologies, innovations, and practices. In short, trade is a vital piece of the puzzle for addressing the challenges of our time.

While the world may look different today than it did in past decades, trade is still very much a part of our lives. For students interested in understanding and influencing the world around them, a grounding in trade remains critical – not in spite of these challenges, but because of them.





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# Legal Corner

# Securities and Exchange Commission v Jarksey

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By providing defense strategy, supplying advanced weaponry, intelligence, and diplomatic backing since the initial invasion of Kyiv in early 2022, the United States has found itself cemented as a cornerstone in Ukraine's war efforts. Yet as the conflict continues to protract, American lawmakers and politicians have begun advocating for a reevaluation of foreign aid priorities, urging the government to focus on domestic issues over international engagements.

As a new administration prepares to step into the spotlight, President-Elect Trump's approach could significantly alter the course of the conflict, with potential reductions in U.S. aid and a push for European countries to take on a larger share of the support burden. This shift could leave Ukraine in a precarious position, struggling to defend itself against Russian aggression without the robust backing it has received from the Biden administration.

The coming months will be pivotal as the world waits with bated breath to see how the conflict will evolve under the upcoming Trump administration. The outcome will not only shape Ukraine's future but also signal the direction of U.S. foreign policy and how the nation will respond to future conflic

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## Protecting Oak Flat

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I encourage you all to remember Oak Flat when you encounter something in your own life that you deem as sacred to you.

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nomination was secured with the backing of key Democrats. This approach, while politically expedient, raises fundamental questions about the integrity of the nomination process in a party claiming to advance democratic values.

Unfortunately, Biden's unprecedented withdrawal just before the Democratic National Convention made hosting a primary proper nearly impossible. Former Speaker Nancy Pelosi acknowledged this point in a recent interview with the New York Times, stating, "had the president [Biden] gotten out sooner, there may have been other candidates in the race." Assuming Biden had withdrawn from the race sooner and a sort of rapid-fire primary was held, the Democratic party could have conceivably chosen

from a pool of qualified candidates. Voters may have chosen a nominee that was unburdened by a negative association with the incumbent administration, one plagued by largely issues economic stemming from the pandemic and the onset of the Russia-Ukraine conflict. With numerous strong candidates, such as Governor Josh Shapiro of Pennsylvania or Governor Gretchen Whitmer of Michigan, it seems odd no additional consideration was given to the party's choice of nominee. Take Dean Phillips, a congressman Minnesota whose independent presidential campaign against Biden went largely unnoticed. Or in the case of Robert F. Kennedy Jr., who was ousted for seemingly untenable beliefs with the modern Democratic platform.

He would eventually endorse Trump, highlighting a broader strategy of Trump's campaignsecuring endorsements from key political figures, who have since been rewarded in the form of key cabinet positions post his election victory. These endorsements, combined with strong polling, effectively made Trump's nomination a foregone conclusion. This lack of a robust primary shielded him from criticism within his own party and limited voters' exposure to alternative Republican voices such as Nikki Haley, who seemed to be gathering support before eventually succumbing Trump's consuming hold on the Republican base. Within a representative democracy such as the United States, the people vote on elected officials to make decisions on their behalf. In this system, the legitimacy of elected

In this system, the legitimacy of elected officials hinges on a transparent and participatory selection process. When this process is circumvented through strategic withdrawals or unchallenged dominance, the voter's ability to make informed decisions is undermined. By electing candidates through a proper primary process, it can be ensured that the nominees truly reflect the will of the people rather than merely being the result of clever political maneuvering. Republicans and Democrats alike insist that a fair process was held to choose their respective candidates as their presidential nominees. However, it is undoubtedly true that a primary in which voters could have evaluated candidates through a series of proper debates and directly cast a more well-informed vote would have been a definitionally more democratic process. As a country that outwardly champions democracy, one must imagine it difficult to find anyone who would disagree with the strengthening of our delicate democratic process through the hosting of more encompassing presidential primaries.

officials to make decisions on their behalf.

## Fighting to Preserve Oak Flat By Cristina Alcazar- Kinney

Just east of Phoenix, Arizona, lies Oak Flat, known to the Apache as Chích'il Bil Dagoteel, the birthplace of their tribe and a sacred cultural site. Over the centuries, various indigenous tribes have regarded Oak Flat as a vital meeting ground where ceremonies were held, goods were traded, and healing was found in the hot springs and desert valley that sprawls across the land. Since 2015, the Apache Stronghold has held its annual Protect Oak Flat Prayer Run & Protest to update supporters on their efforts to defend Oak Flat Resolution Copper's destructive mining practices. Resolution Copper is backed by international powerful companies, including Rio Tinto and BHP, with the People's Republic of China holding significant influence. The largest shareholder of Rio Tinto is the foreign entity Shining Prospect based in Limited, Private Singapore and owned by Chinalco, a state-owned company in China.

Oak Flat is listed on the National Register of Historic Places as the Chí'chil Bildagoteel Historic District. Despite this designation, it faces the threat of block cave mining, a practice that weakens underground rock, causing the ground to collapse into gaping sinkholes. This process redirects water from the Colorado River Basin toward waste rock, which contains heavy metals. When mixed with sulfide rock, acid drainage contaminates sacred rivers. threatening environment and the ancestral lands that have sustained generations of Southwestern Indigenous peoples. The mining project will also deplete scarce water resources. Resolution Copper plans to pump at least 775,000 acre-feet of water (approximately 250 billion gallons) over the mine's 40-year lifespan-enough to supply 140,000 homes annually for four decades. In February 2022, I participated in the annual Protect Oak Flat protest at the



Ibase of the mine, joining the Apache Stronghold and others in prayer for the well-being of their leaders. Together, we set up our tents beneath the artificial, neon fuschia glow of the mine, a stark symbol of the colonizing force at work. Chief Wendsler and his family shared stories of their generational connection to Oak Flat, and the following morning, we took part in the Prayer Runrelav race across reservation symbolizing the Apache tribe's struggle to break free from the restrictions imposed on them.

I strongly encourage supporters of this effort to protect natural resources and human rights to research the events leading up to the 2015 decision to transfer the sacred Oak Flat land to Resolution Copper. In our home state, the Sonoran Desert thrives with the flora and fauna that have long supported the people of Arizona, especially the indigenous tribes of the Superior Mountain Range, providing the

resources necessary for survival in our communities. I encourage you all to remember Oak Flat when you encounter something in your own life that you deem as sacred to you.

### States vs. Federal Rights

Guest Writer

By

As a new era of U.S. leadership dawns, Ukraine finds its current aid and funding facing an uncertain future. The ongoing conflict with Russia has already inflicted a devastating toll on Ukraine, with millions displaced and critical infrastructure destroyed. As both sides continue to fight on with no end in sight, Ukraine has found itself becoming increasingly reliant on international support, with the current administration having committed over \$175 billion in aid since the war began. However, with President-Elect Trump's return to power early next year, politicians and citizens alike have begun to question the future stability of that support.

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e

Culture

# Bridging the Divide

By Allison Hale

At a recent meeting hosted by Thunderbird School of Global Management's Policy Initiative, Foreign students, business leaders, and academic professionals gathered to discuss the intricacies of **US-China** negotiations. Supported by the Chinese Chamber of Commerce in Arizona, the offered valuable panel insights into the oftenunrecognized differences between Western and Chinese negotiation practices. Highlighting these cultural nuances is critical, the panel repeatedly underscored since a lack of understanding has led many US companies to struggle or even fail in their dealings with Chinese counterparts.

One of the most emphasized points during the discussion came from Doug Guthrie, a professor and experienced academic, who stressed the importance of understanding one's counterpart's history before entering negotiations. Guthrie argued that history significantly impacts how businesses perceive foreign companies, often judging them based their on presence

and approach within the market. For instance, foreign companies operating China through joint ventures be viewed may more favorably than those with only a trading company or representative office. The business model chosen influences how a company is perceived, reinforcing the importance of adapting one's strategy and approach based on this historical context.

Another essential concept

discussed was quanxi, the

Chinese principle of social networking and trustbuilding. Relationships, or quanxi, are foundational in Chinese business, often preceding any discussion of contracts or deals. Unlike the US, where efficiency and practicality are prized, Chinese business culture often requires extensive relationship-building activities such as dinners and informal meetings. Many US companies fail to recognize this, attempting to conclude negotiations within a brief timeframe. As several noted, panelists this approach overlooks the need

for trust and rapport in

Chinese

business culture. By gaining an understanding of Chinese cultural expectations, US companies can approach negotiations with the insight necessary for establishing lasting partnerships. Such highlight how lessons navigating international business relationships often requires adapting to another country's historical social fabric—a perspective that could make all the difference successful in cross-cultural collaboration. Thunderbird students preparing to lead in the global business arena, we cultivate a deep curiosity about relationship building, foreign policy, and navigating complex political landscapes. These skills will define our ability to adapt and succeed in diverse international environments. If you're eager to learn more about these critical topics and engage in meaningful discussions, stay connected with the Foreign Policy Initiative at Thunderbird. Join them as they continue cultures and to bridge collaborative fostera dialogue for future leaders ready to make a global impact.



# Why Trade Still Matters: Studying Globalization in a Changing World

By Jonas Gamso

Guest Writer- Thunderbird Associate Professor

In recent years, globalization — the very idea, central to Thunderbird's mission and identity, that countries, economies, and people around the world are more connected than ever — has faced a series of setbacks, including trade wars, pandemic disruptions, and rising nationalism. Here in the US, policymakers across the political spectrum have eschewed the open economic order in favor of tariffs and protectionism, and a similar trend has been underway in Europe. Against this backdrop, some analysts warn that globalization is fading, while others have declared it all but dead. While these assessments might be overstated, globalization does appear to have plateaued, at least for now.

Thunderbird students may wonder: why study international trade if the world seems to be moving away from it? The truth is that globalization may be transforming, but it isn't vanishing. In this emerging economic landscape, the sort of trade knowledge that Thunderbird specializes in is more critical than ever for understanding the world and navigating its opportunities and challenges.

#### **Trade is Adapting**

Even as the patterns of globalization change, trade itself isn't going anywhere. Instead, it is adapting to a new reality where countries seek regional and local partnerships as much as lobal ones. The push for "near-shoring" and "friend-shoring" has made headlines, with countries increasingly sourcing goods closer to home

or from political allies. This has accelerated a trend that was already underway due to gridlock at the World Trade Organization and the proliferation of regional trade agreements between governments. The shift towards regionalism means that understanding trade today requires an appreciation for alliance structures, supply chain adaptations, and the diverse motivations of different nations.

#### **Geopolitics and Trade are Intertwined**

It has always been the case that trade knowledge goes hand-in-hand with an understanding of geopolitics, but this is now truer than ever. Political tensions, from strategic competition between the US and China to sanctions against Russia and Iran, have serious implications for global businesses. By the same token, governments looking to curry favor with one another may do so by offering preferential trade access. Within this context, analysts must have expertise in the economics and politics of trade to successfully advise private or public sector organizations.

### Trade and Technology: Partners in Transformation

Just as trade is tied to geopolitics, it is closely connected to technology. Advances in digital trade, logistics, and financial technology are changing how we engage in commerce globally, often making trade more flexible and accessible. Indeed, e-commerce and digital trade clauses are <u>increasingly common</u> in trade agreements

between nations. Yet the relationship between trade and technology may not always be positive – one study found that 25% of global trade could be wiped out by 3D printing in the coming decades. For students, understanding trade now means engaging with the technological innovations that are reshaping it.

#### Addressing Global Challenges Requires Trade

From climate change to pandemic response, addressing global problems requires the movement of goods, services, and ideas across borders. Trade enables cooperation on these challenges, whether by allowing for the rapid distribution of medical supplies or by facilitating the diffusion of green technologies, innovations, and practices. In short, trade is a vital piece of the puzzle for addressing the challenges of our time.

While the world may look different today than it did in past decades, trade is still very much a part of our lives. For students interested in understanding and influencing the world around them, a grounding in trade remains critical – not in spite of these challenges, but because of them.



### China's Influence Looms Over Oak Flat: Protecting Arizona's Sacred Tribal Land

### By Cristina Alcazar- Kinney

Just east of Phoenix, Arizona, lies Oak Flat, known to the Chích'il Bił Apache as Dagoteel, the birthplace of their tribe and a sacred site. Over centuries, various indigenous tribes have regarded Oak Flat as a vital meeting ground where ceremonies were held. goods were traded, and healing was found in the hot springs and desert valley that sprawls across the land. Since 2015, the Apache Stronghold has held its annual Protect Oak Flat Prayer Run & Protest

to update supporters on their efforts to defend Oak Flat from Resolution Copper's destructive mining practices. Resolution Copper is backed powerful international companies, including Tinto and BHP, with the People's Republic of China holding significant influence. The largest shareholder of Rio Tinto is the foreign entity Shining Prospect Private Limited, based in Singapore and owned by Chinalco, a state-owned company in China. Oak Flat is listed on the

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# Ukraine's aid at Risk?

### By Nicholas Bayer

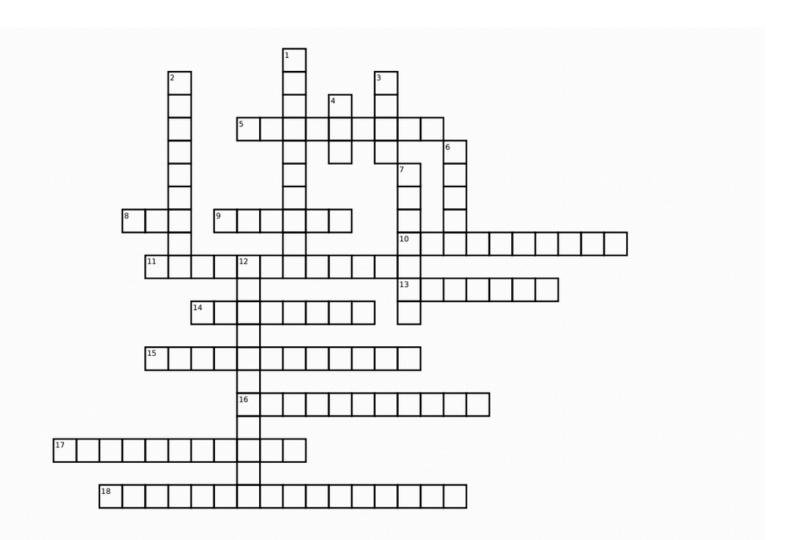
As a new era of U.S. leadership dawns, Ukraine finds its current aid and funding facing an uncertain future. The ongoing conflict with Russia has already inflicted a devastating toll on Ukraine, with millions displaced and critical infrastructure destroyed. As both sides continue to fight on with no end in sight, Ukraine has found itself becoming increasingly reliant on international support, with the current administration having committed over \$175 billion in aid since the war began. However, with President-Elect Trump's return to power early next year, politicians and citizens alike have begun to question the future stability of that support.

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As a new administration prepares to step into the spotlight, President-Elect Trump's approach could significantly alter the course of the conflict, with potential reductions in U.S. aid and a push for European countries to take on a larger share of the support burden. This shift could leave Ukraine in a precarious position, struggling to defend itself against Russian aggression without the robust backing it has received from the Biden administration.

The coming months will be pivotal as the world waits with bated breath to see how the conflict will evolve under the upcoming Trump administration. The outcome will not only shape Ukraine's future but also signal the direction of U.S. foreign policy and how the nation will respond to future conflicts under the Trump administration.

# Crossword



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- name of the coffee shop on the first floor of the Thunderbird Global Headquarters
- 2. a figure of this type of animal hangs in the pub
- acronym for the unified T-bird alumni community that promotes lifelong learning, student success, and strategy
- 4. acronym for the student organization that represents the T-bird student body
- T-bird alum that provided a generous scholarship donation for students hoping to study abroad on the Semester at Sea program
- professor that is also the Executive Director of Najafi Global Mindset Institute
- 12. name of the multi-day orientation event

### Across:

- professor that recently received the honor of joining the list of the top 50 bestselling case authors
- 8. acronym for the scientifically validated assessment that measures global intellectual capital, global psychological capital, and global social capital to help global business leaders strengthen their skills
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**Politics** 

## The Case for Open Presidential Primaries

By

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# THUNDERBIRD SCHOOL OF GLOBAL MANAGEMENT



### **Letter From the Editors**

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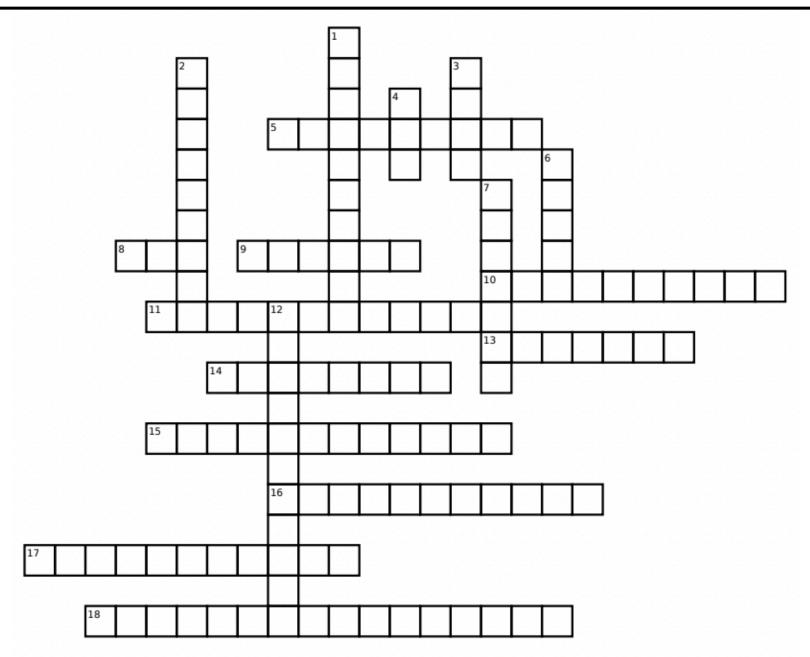
-Gwen Dalisay & Katherine Walsh, Co-Editors 2024

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# Article

by Article Author

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# Legal Corner

# Securities and Exchange Commission v Jarksey

By Aimee Hopkins

What began as ordinary charges filed by the Securities & Exchanges Commission (SEC) has culminated in a Supreme Court decision with broad implications for both federal agencies and billionaires alike. In 2013, the SEC charged Texas native George Jarksey with committing various security frauds. Jarksey was known by some as a conservative radio show host and a hedge fund manager. To a more dedicated crowd, he was known as the singer of "Bad Obama Blues." As the case against him progressed, he was backed and bankrolled by big names like Elon Musk and Mark Cuban (more on that later). The SEC alleged that Jarksey and his selected investment advisor, Patriot28 LLC, had misled investors by "arbitrarily inflating the value of certain holdings from \$.30 per share to \$3.30 per share – so that they could charge higher management fees." The SEC claimed that Jarksey had manipulated stock prices by hiring stock promoters to create artificial and unsustainable spikes in the price of the stocks in which the bulk of the investor's funds were being invested. The charges against Jarksey were initially heard and decided by an SEC Administrative Law Judge (ALJ). ALJs serve as independent adjudicators in agency proceedings, who determine whether allegations against respondents are founded. Much like a traditional judge, ALJs conduct hearings and rule on motions and on the admissibility of evidence. In Jarksey's case, the ALJ found he had violated, aided, abetted, and caused violations of the antifraud provisions of the federal securities laws. He was slapped with \$300,000 in fines

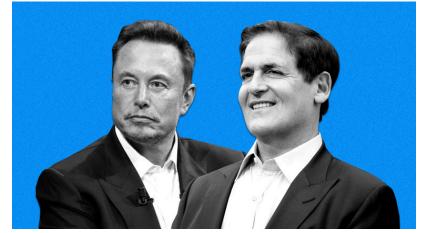
various other penalties. Jarksey, however, appealed to the 5th Circuit Court of Appeals. Instead of arguing the merits of the charges against him, his trial team questioned the constitutional validity of his trial before the ALJ. They argued that under the Seventh Amendment, Jarksey had a right to have his charges heard by a jury of his peers. The 5th Circuit found in favor of Jarksey and vacated the decision of the SEC ALJ. The SEC then filed a petition for the matter to be heard by the Supreme Court. In June of 2024, more than a decade after the initial charges were brought, the US Supreme Court handed down a 6-3 decision in Jarksey's favor. The Court found that the types of charges brought by the SEC in the case against Jarksey - and the types of charges often utilized by federal agencies - replicate "common law". Under the Seventh Amendment, civil litigants in common law matters have the right to a trial by jury. Therefore, the findings against Jarksey were unconstitutional, as they were decided by an SEC Administrative Law Judge instead of by a jury of his peers.

So, what does this mean? This ruling carries broad implications. Critics warn that federal agencies focused on promoting health and safety (Department of Labor, the National Labor Relations Board, Occupational Safety and Health Review Commission, etc.) rely on ALJs to expedite enforcement actions. With this ruling in place, these federal agencies mayit is possible these federal agencies will reassess their use of ALJs and

may be hesitant to use them for any enforcement actions that resemble common law claims, allowing violators to slip through the cracks. Supporters of the ruling believe the decision will restore fairness. Many believe the SEC ALJs are biased towards the agency and defendants fare better with juries. This decision is viewed as a major victory for those who are often targeted by federal agencies, such as corporations, high-profile individuals, and industries subject to regulatory oversights. To demonstrate this more fully, Elon Musk and Mark Cuban paid a significant portion of Jarksey's legal feesa significant portion of Jarksey's legal fees were paid by Elon Musk and Mark Cuban. To Musk, this was personal. In 2018, Musk was in Jarksey's shoes - after a series of tweets went out by Musk broadcasting intentions to private with Tesla (which never happened), the SEC filed charges, claiming the tweets were misleading and were a violation of securities fraud. To settle the suit, Musk and Tesla both paid the hefty fine of \$20 million.

As the dust settles around the decision in Jarksey v SEC, we are expecting a rebalance between individual constitutional rights and federal agency authority. In essence, any time a federal agency wants to impose civil penalties, it must consider the defendant's Seventh Amendment right to a jury trial. While critics warn this shift could slow regulatory actions, proponents believe it offers a pathway for those subject to federal charges.





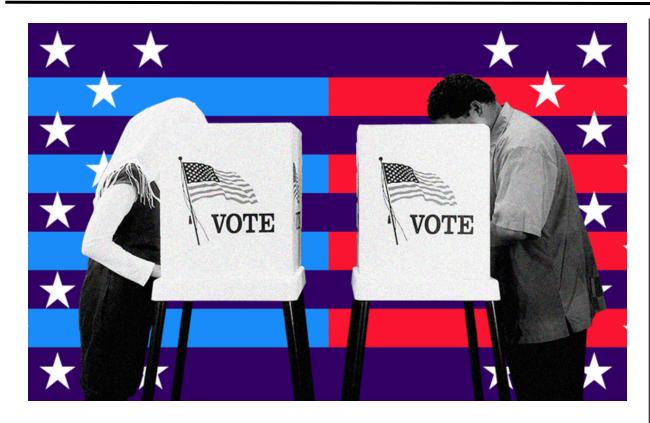






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# America Votes

by Article Author

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## Special Thank You





Thunderbird School of Global Management • Arizona State University

NOVEMBER 22, 2024



## **Article Here**

Test

### By Andrew Domanskis

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SPECIAL EDITION

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## THUNDERBIRD SCHOOL OF GLOBAL MANAGEMENT



### **Letter From the Editors**

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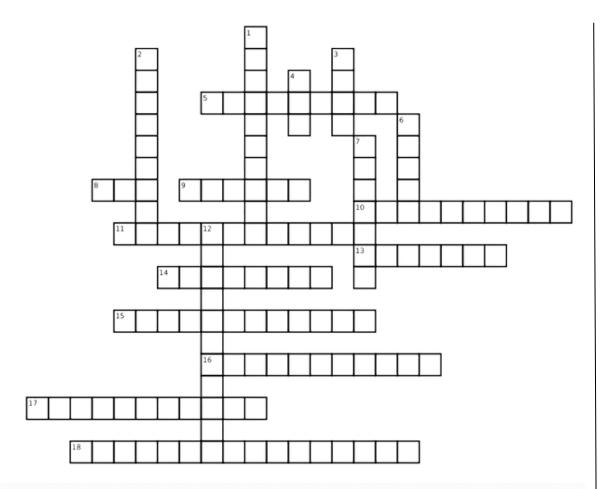
Today, as we relaunch our newspaper for the first time in six years, we honor not just the legacy of those who came before us, but also their pioneering spirit. This publication represents more than just the revival of a dormant platform; it symbolizes our commitment to amplifying the diverse voices that make Thunderbird a melting pot of global leadership and exploring uncharted territory. In an era where the boundaries between nations blur and the challenges we face grow increasingly complex, we need spaces for dialogue and discovery more than ever before. We hope you enjoy the student voices represented here and the determination, persistence, and creativity they poured into these pieces.

-Gwen Dalisay & Katherine Walsh, Co-Editors 2024

### **Socials**







#### Down:

- name of the coffee shop on the first floor of the Thunderbird Global Headquarters
- 2. a figure of this type of animal hangs in the pub
- acronym for the unified T-bird alumni community that promotes lifelong learning, student success, and strategy
- 4. acronym for the student organization that represents the T-bird student body
- T-bird alum that provided a generous scholarship donation for students hoping to study abroad on the Semester at Sea program
- professor that is also the Executive Director of Najafi Global Mindset Institute
- 12. name of the multi-day orientation event

#### Across:

- professor that recently received the honor of joining the list of the top 50 bestselling case authors
- acronym for the scientifically validated assessment that measures global intellectual capital, global psychological capital, and global social capital to help global business leaders strengthen their skills
- the previous dean of Thunderbird that said "borders frequented by trade seldom need soldiers
- 10. ASU has been ranked #1 in this for 10 years
- 11. the game set up in the Thunderbird pub
- 13. name of the T-bird Global Entrepreneurship and Family Business center that hosts the

## Visit the Pub Today









### The Gate

Wherever we travel, whenever we pass from one country to another we must go through a gate. However Das Tor means more than simply the traversing of borders; it stands as a symbol and artery of communication through the barriers of superstition, ignorance, dogma, and racism and prejudice; traditional enemies which continue to be a detriment to progress and global peace.

Idealistic though it may sound, it has now become the responsibility of our generation, the future leaders of the international community, to make every effort to widen these gates and succeed where previous generations have failed.

Das Tor must therefore be an open forum for debate, a clearing house of ideas that may further prepare us for the international community and further augment the reputation of this youthful institution."

-Bob Morabito, Founding Editor, 1969

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**Andrew Domanskis** 

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All letters to the editor, opinion, and commentary columns express the opinion of the writer and not necessarily those of Das Tor, the student body, the faculty as a whole, or the administration. Das Tor will not publish unsigned letters or commentaries but may consider withholding a writer's name on request. Das Tor reserves the right to edit letters to the editor, opinions, and commentaries for length and clarity.

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